



# Communities Supporting Safe and Stable Housing

**Thursday, May 26, 2011 | Seattle Human Services Department | Dannette R. Smith, Director**

**Mayor Michael McGinn  
Deputy Mayor Darryl Smith**

# Agenda

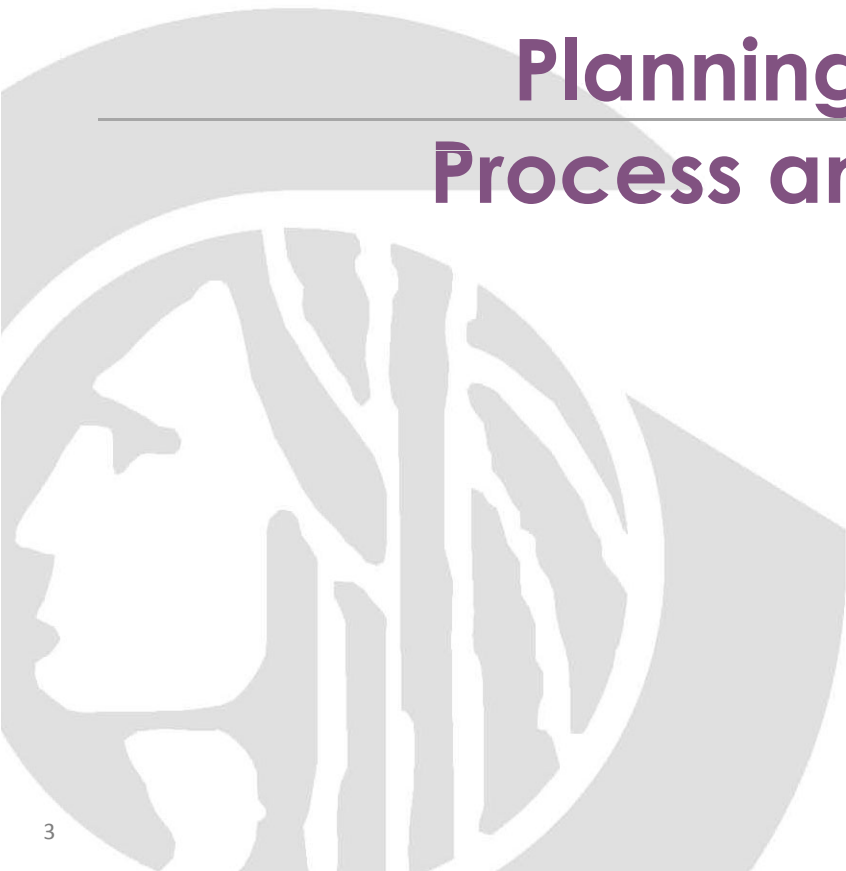
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- I. Welcome and Introductions**
- II. Planning with Purpose: Process and Commitment**
- III. Shifting the Paradigm**
- IV. A Vision for the Future**
- V. Observations**
- VI. Adjourn**



# Planning with Purpose Process and Commitment

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# Shifting the Paradigm

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## OUR APPROACH:

- Over the next six months, the Human Services Department will work in partnership with community providers to develop a plan for future investments.
- The City of Seattle's investment framework will align with regional goals and strategies to end homelessness.
- In keeping with HSD Strategic Plan, the department will engage and expand partnerships to include private providers, the faith community and the business community while involving the community at large at all levels.
- HSD will use data to guide planning, policy and program design and evaluation.
- HSD is researching best practices and promising models to guide future investments. Lessons from programs in New York, Philadelphia, Portland and Columbus, Ohio will help to inform the discussions on system design and performance measures.

# Timeline

Over the next six months, the Human Services Department will work in partnership with community providers to develop a plan for future investments.

2011	April 29th	HSD Director enlists participation of contractors and partners HSD will: <ul style="list-style-type: none"> <li>• Guide Request for Investment (RFI) process</li> <li>• Explore opportunities to leverage resources with partners</li> <li>• Use data to assist with the formation of RFI</li> <li>• Explore performance-based contracts to complement RFI</li> <li>• Develop an evaluation plan</li> </ul>
	May 26th	RFI Framework Launch Event
	June - October	Community Meetings and Focus Groups
		RFI Framework Sessions with Work Group: June 16th, July 21st, August 18th, September 15th, October 20th
	October 24th	RFI components and evaluation plan made available for comment
	November 15th	Finalize RFI and evaluation plan
2012	Early 2012	Issue RFI
	April	RFI results announced
	July 1st	New contracts begin

# Connecting with Regional Initiatives

The City of Seattle's investment framework will align with regional goals and strategies to end homelessness.

## Committee to End Homelessness

Regional Task Force Shelter for Single Adults

Immigrants and Refugees

Youth & Young Adults

## City of Seattle

Communities Supporting Safe & Stable Housing

## King County

Moving Forward:  
Preventing & Ending Family Homelessness

# Working Group Members\*

HSD will engage and expand partnerships to include private providers, the faith community and the business community while involving the community at large at all levels.

\*Invited to participate

Catholic Community Services	King County Department of Community Services	Seattle Housing Authority
Chief Seattle Club	Matt Talbot Center	SHARE/WHEEL
Church Council of Greater Seattle	Muslim Housing	Seattle King County Coalition on Homelessness
Church of Mary Magdalene/Mary's Place	Neighborhood House	Solid Ground
Committee to End Homelessness	New Beginnings	Southwest Youth & Family Services
Compass Housing Alliance	Operation Nightwatch	The Defender Association
Downtown Emergency Service Center	Plymouth Housing Group	The Mockingbird Society
Downtown Seattle Association	Rising Out of the Shadows(ROOTS)	The Salvation Army
El Centro de la Raza	Salvation Army	United Way of King County
First Place School	Seattle Union Gospel Mission	Wellspring Family Services
Healthcare for the Homeless Network	Seattle Public Schools	YWCA



# Shifting the Paradigm

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# Urgent Reassessment: Shifting the Paradigm

- **How are investments ending homelessness?**
- **With a continued commitment to ending adult homelessness, how can investments prevent the next generation of homelessness?**
- **Can we sustain the existing system given current pressures?**  
Pressure points:
  - **Slow recovery from recession**
  - **Federal, state, local funding reductions**
  - **HEARTH Act performance measures, beginning in 2012**

## Shifting the Paradigm (continued)

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At the conclusion of the process, HSD will have a plan to:

1. Create intentional pathways out of shelter to housing.
2. Integrate services to increase impact and efficiency.
3. Implement performance-based contracts.

## Shifting the Paradigm (continued)

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At the conclusion of the process, HSD will have a plan to:

1. Create intentional pathways out of shelter to housing, especially for those who have resided there for a long time and are frequent users of shelters.

## Shifting the Paradigm (continued)

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### 2. Integrate services to increase impact and efficiency:

- Increase early intervention services to stabilize families and youth to end the cycles that can lead to adult homelessness
- Create places where people can go to connect with care and support to stay in housing or move quickly into housing
- Increase integrated service system responses for families and individuals who are victims of domestic violence
- Weigh costs/benefits and explore feasibility for system-wide, real-time direct data entry into Safe Harbors HMIS

## Shifting the Paradigm (continued)

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3. Implement performance-based contracts that focus on measurements and goals to:
  - Increase the number of people moving into housing
  - Decrease reoccurrences of homelessness (stop repeated episodes of homelessness)
  - Reduce the length of stay in shelter

## Approach to Preventing & Ending Homelessness

The Seattle Human Services Department invests 30 million dollars a year (2011) from local and federal funding sources to prevent and end homelessness.

The City of Seattle General Fund provides 45% of the 30 million dollars that HSD invests in homeless service programs.

Funding Sources	
City of Seattle General Fund	\$ 13,662,532
U.S. Dept. of Housing & Urban Development (HUD) Continuum of Care Grant (formerly McKinney-Vento)	\$ 9,723,563
Community Development Block Grant (CDBG)	\$ 4,642,261
Housing Opportunities for Persons with AIDS (HOPWA)	\$ 1,706,000
Emergency Shelter Grant (ESG)	\$ 538,295
U.S. Dept of Justice/Office on Violence Against Women	\$ 72,532
<b>TOTAL</b>	<b>\$ 30,345,183</b>

## Approach to Preventing & Ending Homelessness (cont'd)

### How Investments Are Used

Human Services Department investments support programs that are part of a “Continuum of Care” system that assists individuals, families, youth, and young adults who are homeless and at risk of homelessness.

Uses	Investments
Emergency Shelter: Facility Based, Scattered Site Units, Vouchers	\$6,774,722
Intervention Case Management/Rental Assistance (non-facility based)	\$695,747
Transitional Housing	\$6,365,087
Permanent Supportive Housing	\$4,664,911
Day/Hygiene/Drop-In	\$3,645,204
Housing Stability	\$2,690,917
Employment	\$1,729,105
Healthcare for the Homeless	\$1,608,124
Respite Beds	\$680,143
Youth/Young Adults	\$659,514
Meals	\$482,741
Homeless Children - Early Learning, Academic & Family Support	\$348,968
<b>TOTAL</b>	<b>\$30,345,183</b>

## Approach to Preventing & Ending Homelessness (cont'd)

### City of Seattle Shelter Investments

As part of intervention efforts, the Human Services Department invests more than 6.7 million dollars annually from local and federal funding sources in emergency housing and shelter programs. The City of Seattle has been investing resources to support shelters since the early 1980s.

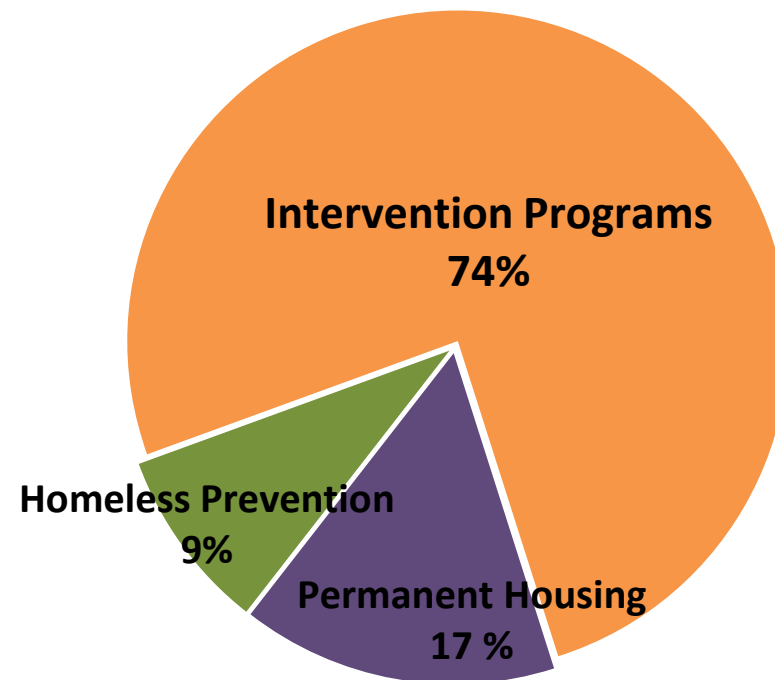
Population	Funded Beds	% of Seattle Investment	City Investment
Single Adults	1,048 beds	71%	\$ 4,807,084
Families with Children	79 units	18%	\$ 1,215,736
Survivors of Domestic Violence	5 beds for individuals 21 family units	7.40%	\$ 508,000
Youth and Young Adults	33 beds	3.60%	\$ 243,902
Total	1,181 beds/units		\$ 6,774,722



## Approach to Preventing & Ending Homelessness

- 22.76 million dollars  
74% in intervention programs
  - Shelter
  - Day centers
  - Meal programs
  - Health care for the homeless
  - Transitional housing
  - Employment services
  - Case management/outreach
  - Early learning and family support (e.g. after-school programs, child care for homeless pre-schoolers)
- 4.64 million dollars (17%) invested in permanent housing
- 2.69 million dollars (9%) invested in homelessness prevention

### Investment Areas



# City of Seattle Shelter Investment Report

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## Shelter Population

8,361 unduplicated individuals and 1,161 persons in families were assisted by emergency shelters in Seattle during the 12-month period from October 1, 2009 to September 31, 2010.

### Gender

71 % of those in single adult, youth/young adult shelters are male compared to 73% of adults in family shelters who are female.

### Race/ethnicity

- A disproportionate number of people in shelters are from racial and ethnic minority groups, compared to Seattle's general population.
- More than half of people in shelters are people of color. An alarming 55% of all individuals in family shelter programs were African American.

## City of Seattle Shelter Investment Report (continued)

### Shelter Population (continued)

#### Age

591 homeless children were served in emergency shelter programs. Children under 18 years old made up 58% of the family shelter population.

- One out of four people served in family shelters was 5 years old and younger.

More than 1,140 unaccompanied youth and young adults were served in shelters for youth/young adults and single individuals.

Older adults/seniors over the age of 50 years represented 37% of those in single adult shelters.



## Shifting the Paradigm

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Comments, Thoughts, Questions



# Visualizing a Seamless System

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## Communities Supporting Safe & Secure Housing



## Visualizing a Seamless System

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In creating your vision, please consider:

- Who needs to be in the picture?
- What are all the resources that need to be in the picture?
- What does this group as a collective and the community as a whole need to do for the picture to come to life and be sustained?

# Thank You

For information and updates on Communities Supporting Safe and Secure Housing, please visit the Human Services Web page:

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<http://www.seattle.gov/humanservices/initiatives.htm>

*\*please note: this presentation page was updated on 6/14/11 to reflect the correct web page location*